



Freedom Convoy 2022
Rm 22009444

Book #1

February 14th 2022

Carson Pardy
Chief Superintendent
North East Regional Commander

M.C.M. Investigative Team

Case Manager _____

Primary Investigator _____

File Co-ordin _____

Forensic Identifier _____

1. _____

2. _____

3. _____

4. _____

5. _____

6. _____

Media Relations _____

1. _____

2. _____

Canvas Co-ordinator(s) _____

1. _____

2. _____

3. _____

Others _____

1. _____

2. _____

3. _____

4. _____

5. _____

6. _____

PHONETIC ALPHABET

ALFA - AL fah

BRAVO - BRAH VOH

CHARLIE - CHAR lee

DELTA - DELL tah

ECHO - ECK oh

FOXTROT - FOKS trot

GOLF - GOLF

HOTEL - hoh TELL

INDIA - IN dee ah

JULIETT - JEW lee ETT

KILO - KEY loh

LIMA - LEE mah

MIKE - MIKE

NOVEMBER - no VEM ber

OSCAR - OSS cah

PAPA - Pah PAH

QUEBEC - keh BECK

ROMEO - ROW me oh

SIERRA - see AIR rah

TANGO - TANG go

UNIFORM - YOU nee form

VICTOR - VIK tah

WHISKEY - WISS key

X-RAY - ECKS RAY

YANKEE - YANK key

ZULU - ZOO loo

CASE NUMBER:

CASE NAME:

INVESTIGATION/ADMINISTRATION RECORD BOOK

BOOK #	YEAR (YYYY/MM/DD)	DATE FIRST ENTRY (YYYY/MM/DD)	DATE LAST ENTRY (YYYY/MM/DD)
OCCURRENCE NUMBER:			
NAME:			
RANK:		BADGE #:	
POLICE AGENCY:			
SECTION/UNIT:			
HANDGUN SERIAL NUMBER:			
LONG GUN SERIAL NUMBER:			
HANDCUFF SERIAL NUMBER:			
OC SPRAY SERIAL NUMBER:			
ISSUED BY:			
PAUL BRUCE paul.bruce@rcmp-grc.gc.ca			
AUTHORIZED BY:			
ISSUE OF RECORD BOOK:			
DATE ISSUED (YYYY/MM/DD)			
RETURN OF RECORD BOOK:			
DATE RETURNED (YYYY/MM/DD)			
OPERATION NAME:			
NAME			
FILE #			
NOTEBOOK USE:			
☐ ADMINISTRATION	☐ INVESTIGATION	☐ INFORMANT MAINTENANCE	☐ MAJOR CASE MANAGEMENT
OTHER: (SPECIFY)			

FREEDOM CONVOY - OTTAWA

0630 - arrive @ CP - Noc - Leikin Drive.

0730 - meeting with:

- Phil LUE - Rob BERNIER
- Darwin TETREALT - Chris RHEAUNE
- Daina BASSO - Dave SPRINGER
- Charles

0731 - discuss messaging - Chief SLOLY needs to not talk about resources, number of resources, etc.

- BERNIER + ~~SPRINGER~~ ^{am} ~~on route~~ ^{am} advises he needs to get back to the NCRCC for 0900hrs to brief Chief SLOLY.

- discuss location of new Unified Command Centre.

- currently @ TPOF

- close to a lot of resources
- U shaped table, all elements around BERNIER
- screens available, can request live feed.
- also noisy - Pou behind them
- LUE advises we need a command centre in isolation
- PARDY advises - need to turn your mind to the fact you have to rush back + brief Chief SLOLY. That's troubling - someone else can do that. Rob DRUMMOND is Executive
- BERNIER advises he is not stuck on being located @ NCRCC, just providing the benefits.
- Deb PALMER is the IC of the Service Command Centre (SCC)
 - she has planning, logistics, liaison, finance + admin chiefs.

0810 - SPRINGER discusses moving to the Mess - room for everyone, planning, PLT, Pou, etc. Mess Hall is a good space.

- BERNIER advises there are a couple boardrooms @ NCRCC

- LUE advises there are 2 breakout rooms off the Mess.
 - quiet place where the Commander can talk.
 - also a large enough room for Integrated Planning Team.

- 0814
- review other small breakout rooms near Mess Hall.
 - PARDY + LUE advise it doesn't matter where the team is, but we all need to be together.
 - BERNIER advises that he believes part of the previous Incident commanders' failure is that they weren't at a central location - One @ NCRCC, two @ Greenbank, they weren't lined up to make decisions
 - need logistics
 - BERNIER advises he still needs to think it through
 - if he comes out here, he wants to make sure he's not "too far out of the show."
 - SPRINGER advises that his distance from the footprint doesn't matter - In Caledonia the CP is 20 km away from the action. You need to be comfortable with your situational awareness.
 - LUE advises BERNIER can be fed any feed he wants.
 - BERNIER questions the risk of not having incident command within an arms length.

0817

 - Russ LUCAS is the Ops Chief - do you want him embedded here as well? We can have Ops sitting at the table.
 - should be an Ottawa Police person who has SA - Paul BURNETT suggested.
 - he's levelheaded, calm
 - currently Super. Frontline organization
 - knows city inside & out
 - no Pou experience, but led TAC for a while.
 - LUE advises TETREAU is dialled into every Pou command nationwide & internationally.
 - need to have an Ops Chief - will need to have live feed of what's happening so they're dialled in.

0822

 - PARDY + LUE push BERNIER for a decision.
 - Bernier decides they will work @ NCRCC today,

0822	• will transition to NOC tomorrow. - LUE will draw up an org chart, who sits where, etc..
0823	- advise BERNIER: - in terms of execution plan, it's @ his cadence. - Planners will build that into the plan.
0824	SPRINGER advises 24 hardlines are being installed in Ness today. - advise BERNIER we will link in w/ D/Chief FERGUSON in order to insulate him more. - BERNIER requests Ops Chief have screens.
0826	- discuss need for messaging to be consistent. - discussion around social media posts - will either help or inflame the situation
0828	BERNIER advises he was originally not comfortable with the situation, moving to the NOC but is now coming around. Feeling relief. - advise him the Comms plan is critical - we need to change the narrative to regain/maintain public confidence in OPS.
0830	- meeting ended.
1001	- Meeting w/ Planning Team - TAYLOR - DUFFY - ETHIER - LUE - request strategic objectives - TAYLOR advises part of the Comms plan is strategic messaging. - adv. team LUE, FERGUSON + 1 will help set the objectives for a 24 hr cycle. - TAYLOR advises OPS planners + WARFIELD are working right now to build what resources are needed so we can push forward with mobilization.

14 FEB 2022

McGuinness

15-09554

14 FEB 2022

- 10:03 - advise we need 24hr cycle objectives, as well as previous 24hr outcomes.
- re mobilization - OPP has 1437 bodies we can move, but need some time to do that.
 - York POU requires 24hrs notice - that's key.
 - we need a 24hr reporting cycle
 - @ end of day, we need to be able to provide a high level roll up of objectives + mobilization to 2 Commissioners + Chief SLOLY.

1005 LUE - RCMP logistics @ TPOF, OPP logistics in Kanta - should be linked in w/ planning team?

- TAYLOR thinks the key person from Ottawa needs to do that - LUE believes that's Leslie MANN

1006 LUE advises Deb PALMER has contacted him & her whole team is coming over.

COMMS PLAN
STABILIZATION
SURGE CAPACITY
LOGISTICS
TRAFFIC/TOW
POU
CBRNE

- 1007 TAYLOR requests briefing @ 0800hrs + 1300hrs, daily, to meet + discuss strategic planning.
- advised TAYLOR - legal has interpreted new rules + signed off, but Deputy DIMARCO has asked for a little more description - so it can be pushed to the front line
 - TAYLOR advises he has asked S/Sgt Kirk RICHARDSON from PTO to attend - he can't, but will find someone to send.
 - GISELLE WALKER, PLT will be attending, along with Julie ^{3rd} CAVANAUGH, who is comms "guru".
 - discuss asking Bill DIXON from OPP Corp Coms to come.
 - LUE advises Comms need to be represented by OPP/RCMP/OFS

1008	LUE will ask for RCMP comms to come.
	- TAYLOR will reach out to DIXON.
	- back into Mess Hall @ 1300hrs for next strategic meeting
1010	Strategic plan has been approved, now looking forward to implementing that plan.
	- WARFIELD working on maintenance plans w/ OPS, Secondary plan.
	- TAYLOR advises there will be a rudimentary plan ready today.
	- goal is to have the plan out to ER to mobilize today.
1012	Supt ABRAMS is running ER mobilization.
1013	- meeting concluded.
1045	Call from Supt McDONELL - Corp Comms
	- req consolidation of resources through EOC, to be pulled forward into planning & mobilization.
1049	Call ended - McDONELL will link w/ OACP to get message out for those services wishing to deploy to respond to OPP EOC so resources can be consolidated & coord
	- He has asked me to give Chiefs of Police a high level update on 1400hr Conference call, on the same topic.
1049	Call ended.
1050	LUE advises PALMER has showed up w/ 4-5 planners.
	- POU planning group is set up downstairs.
	- LUE advised them to prepare POU plan & bring to us for Review w/ FERGUSON, then push to integrated command.
	- update LUE on conversation w/ Supt McDONELL
	- 2 St Thomas officers here today - nobody here knew - not self deployed, OPS must have known.

- 11:01 Email from Deputy HARKINS re my 1042hr email requesting additional support in messaging more broadly to OACP.
- ~~team~~^{am} Deputy advises capacity in ~~assessed~~^{am} EDC is being assessed & he will advise.
- 11:07 Request TAYLOR come up w/ an alternate plan if EDC can't step up
- 11:30 Telephone Call Pat MORRIS (POIB) re: his request for a face to face meeting to move to a focus on solidifying the leadership entity that they believe is directing the civil unrest & to look at this at a minimum or perhaps national level due to copycat actions.
- advised him I support his plan & will copy our strategic command group for involvement & for input as necessary.
- 11:33 Call ended.
- 11:52 Wallace GOSSEN (YRP) advises trucks agreed to leave residential areas ~~try to~~^{am} trying to go to Wellington
- advises time will be needed to mobilize
- BERNIER appears to be bogged down in operations, needs to focus on strategic command.
- GOSSEN requests lawyer here familiar w/ new Act enacted, to ensure legality of our plan.
- area will be ~~off~~^{am} about 8 blocks - discuss containment.
- can prevent people coming in & out.
- basically barricade now
- ask GOSSEN if plan contains overwatch? Phil BROWNE is here as a Pol Commander, could be TRU command
- Do you need a Feeney or is it urgent?
- trucks are sleeper truck, not dissimilar from camper
- advise we have team working on EMCPA re: interpretation of act - absolutely critical
- offered OPS CHRISTIANA (OPP in house counsel), could be here

AAP
Request

14 FEB 2022

1159 Dont want to spend a lot of time planning & find out plan is illegal.

- GOSSEN asks RHEAUME to have OPS lawyer ^{am} ~~to~~ come now.
- advise I will see if OPP lawyers can attend - understands protest world. Will get the interpretation when needed.

1201

1209

1246 Telephone call from Deputy HARKINS - they participated in a call w/ both Commissioners & Chief SLOLY. They are all on same page moving fwd.

- Updated him on involvement for legal services, required times for deployment of POI, he indicated his awareness that there is limited POI in city now, per Chief SLOLY
- He advised all 3 organizations committed to a JFO to be stood up immediately, to look at possible crim org implications, etc.
- I provided very brief overview of findings @ the discretion of IC in relation to our strategic comm & messaging through PIT, ramp up of activity re enforcement EMCPA to positive action, again @ the discretion of the IC with strategic objectives set.

1252 Call ended.

zmchenney

1308 Integrated Planning cell

TAYLOR

- goal was to have better integration
 - 0800+1300 hrs daily
 - focussing on directives & objectives
 - advise I was assigned
 - small team rock stars assembled, done
 - truly looking as unified/integrated command
 - not here to take over
 - Rob BERNIER is IC, SPRINGER to assist him.
 - our group designed to ensure all aspects of plan to bring this to a peaceful resolution are not being duplicated.
 - all need to be on same page
 - strategic comms important from PM to Premier to frontline
 - Poll led by TETREault digging into psychology of this incident. Families, children on site
 - need to negotiate to reduce footprint
 - MOBILIZATION - need to advise what we need. POL coming up ¹³ w/ own plan,
 - 1400 hr call to coordinate across province.
 - look @ stabilization now & post event; need to maintain that
 - most importantly, support citizens of Ottawa & OPS. We are now unified, integrated, one team
- 1313
- if you need something, ask
 - make sure to ask questions - no confusion.
 - keep energy going so we can give IC's what they need & see results evident to rest public
 - TAYLOR - if you need a resource that's not here, let us know.
 - Priority is strategic comms.

- 1315 Traffic/Tow plans/stabilization priorities for tomorrow.
TAYLOR advises another meeting @ 0800hrs
- TETREAU welcomes to RCMP buildings
- if need anything, facility wise, let us know.
- 1316 Meeting concluded.
- 1317 Discuss POU mobilization w/ Insp SKINNER
- if running POE plan on Thursday, need to have teams here Wednesday afternoon.
- SKINNER advises tomorrow morning, he can brief BERNIER on full plan
- if want to have plan fully written before we decide if we will execute, won't be executed until next Tuesday @ earliest
- SKINNER advises he needs OPS POE guy - one is off today, not know who other is. They have put a lot of work into this.
- 1325 Call to D/Chief FERGUSON re: above, as one of our objectives to support our plan today. She was in full agreement & asked that I make the call to the IC, Rob BERNIER.
- 1330 Call to IC Rob BERNIER.
- I explained the deployment & mobilization of POE & the differences between approval of a POE plan strategically we need to make a decision as per the POE planning group, on mobilization today in preparation for potential actioning by Thursday.
- He advised a member of his group is joining a call @ 1330hrs & he does understand the need for that decision, from him.
- He raised concern that his OPS lawyer, Christine HUNTER, needs to approve the plan before he

can action it.

- I advised we have proactively engaged a Ministry lawyer, Chris DIANA, whose expertise w/ protests, Injunctions, etc, is extensive.

- Rob would like his counsel to be informed in the event she or someone else she wishes to assign, gets engaged.

- I advised again, we're being proactive, so that the legal issues are addressed upfront, so that a plan is on the ready, but did understand his predicament

- Also in forefront of his mind is a concern about sustainability, should any such POU plan be actioned.

- I advised we would be strategically looking @ all aspects to sustain such sustainability
LE from 12:58

- Call from Deputy, Field Operations - advised 300 OPP special constables could be made available to hold or secure critical infrastructure, as needed.

1338 TAYLOR requests Wellness Team come on site, as members of OPS are breaking down.

1349 Request RHEAUME call counsel HUNEALT & advise we have engaged lawyer, Chris DIANA, who has direct access to MAG, if needed. He is an expert on EMCPA, protests, injunctions

- advise RHEAUME of Rob's concern.

1352 - Call to Dr. Vivian LEE - request a clinician come to Ottawa to be with Integrated Planning team, just to make those resources available. Explain some of the OPS planning team have been going 18 days straight. Advise TPS, YRPS, OPP, Waterloo, OPS, all under one team. She will make arrangements.

1356 RHEAUME advises counsel HUNEALT doesn't approve any

ity
lake
Entry

operational plan. She advises if he reaches out to her, she will let him know that.

1400 Teams meeting with Chief PATTERSON, Superintendent Mike McDONNEL, Superintendent Mike STODDART,

- 1402
- still a work in progress but one strategic objective hoping to meet today are resources - both soft hat + POU
 - Integrated Planning unit forecasting out to see what we need
 - had anticipated shrinking footprint thru negotiat w/ Mayor, has not happened.
 - mobilization perspective has been problematic from start
 - focus to be what we actually need
 - small police services have stepped up - this bodes well for our plan, but we were unaware they were here - went thru OPS
 - req message all responses consolidated to one spot, our mobilization unit can use

1404 - prepared to hit send, but Deputy mentioned EOC capacity -

- McDONNEL - alternative discussed amongst "Big 12"

- perhaps building on Hub model, put requests in thru the hubs, same as POU

- in WR, no team can send more than one section

- mind set is present there

- build on the hubs - staff them, get proper planners in there

- problem would be real estate

- it is looked @ favorably by Commissioner + big 12

- 1407 - advise working now b/c we finally have direct control
- we had a cohesive plan by last Thursday, just getting integrated now
 - way understood it would work thru EOC, Brad Taylor could pull directly
 - concern w/ McDONNELL's plan is yet another layer of coordination.
 - potentially get another email address, have logistics members form ER man it.

1410 - MACDONNELL

- what if take that cell, populate w/ OPP & find room within NOC & find space there.
- advise big issue is we had to do a daily briefing report because they were saying they haven't got what they've needed.
- McDONNELL - build cell close to you as possible, use BG 12 to staff it; reach out to BG 12 for resources & coordinate it that way.

- 1414 - confident in saying you'd have personnel on site end of day tomorrow
- ask if it could be start of day tomorrow?
 - knowing deployment is 24-48 hr window
 - strategic plan, by Wednesday, looking @ negotiation - is the line there? Once we take an area, issue w/ sustainability of maintaining

1414 Chief PATTERSON - trying hard enough to get out of Regional silos to make things work.

- If there can be deconfliction among that group, she would support.

1415 McDONNELL asks for senior officer from YRP & Reel names.

14:15 - ~~even at 2m~~

- McDonnell will reach out & find a senior officer from Big 12
- advise cant pull Brad TAYLOR to oversee this - need someone else to look after it.

14:16 - if message goes out & an interim measure to get it rolling thats great

- McDonnell questions if OPS will be OK with this, I advise integrated approach & I will advise.

14:18 STODDART - had a couple POT requests

- all requests coming through CR EDC - any request incoming for resources will stay w/ CR, requests out go to new hub
- McDONELL says should be one coordinator
- advise agree w/ McDonnell

14:19 - whole idea of plan is if the capacity of EDC to take this on, EDC could focus on others

14:22 Chief asks if OPP will fall into this group?

- yes, thats why in Brad's plan, ER embedded in here with us.

- all were worried about right now here, at the Integrated Planning Unit, is Ottawa

- STODDART asks what if Niagara requests officers?

14:22 - Stoddart asks if Integrated Planning Team is able to support province?

- planning for Ottawa - what we need, how to get it here.

- McDONELL suggests an OPP be responsible for "Plan B" - resources from other regions

14:24 STODDART - would reflect all requests back into the Integrated group & Ottawa & any ask would go through Integrated Unit.

1425 - again, developing ^{an} capacity for Ottawa only.

1426 Chief Patterson - mindful of what we've experienced

- finally going smooth

- integration of new ideas may come with growing pains

1426 - advise I am fully content not to change & run as is. Just need message out that we don't want self-deployments. It has been happening

- need controls in place for our collective protection.

- looking for solution so when briefing an IC, we know how many we have.

1428 - this team is mindful this is not just about Ottawa, but we are planning for Ottawa.

- Stoddart says we will make sure we have the ability to negotiate that

- all provincial resources going through the EOC.

- challenge will be - any one who offers deployment thru OACK, ^{an} ~~we~~ want to be able to track who goes where.

- need to know what resources are being deployed.

1431 McDONELL

- build a menu - what can you offer & what services can be ^{an} ~~be~~ provided?

- once collated, can be given to Integrated Planning.

1433 Chief Patterson thinks ER should be part of it.

- ER liaison make the ask of EOC, we deploy

- McDonnell - each Region reach out to all services in their Region?

smcherry

- 1434 - An all chiefs memo, advising unified command in place in Ottawa. Decision on resource deployment being made by Planning Unit at request of IC.
- 1436 STODDART we can track requests from across province
- memo is key to update Chief Stoly's message.
- 1436 - request McDonnell ensure Commissioner is on board.
- McDonnell be inclined to present it to him + have him, if so inclined, present to Stoly
- McDonnell suggests:
- Integrated Planning put together Ops Plan to dictate needs
 - need a reserve
 - we put forward # to build reserve
 - General letter to OACP after Stoly has agreed to put this together
 - Further to Friday, Integrated Response Planning will be pulling
 - In order to operationalize asap, first demand is to get resources on scene. plan stay 4-7 days + we'll rotate through.
- 1440 Status quo until letter gets put together.
- 1441 Teamo meeting ended.
- 1442 Call to Dr. Lee
- Dr. Nina Fusco, ER Psychologist, will attend tomorrow for morning + a couple times during week
- 1449 Call ended.
- 1512 Call to Deputy HARKINS
- RCMP deploying a full troop in Hard TAC to Parliament Hill in anticipation PM's statement.

1514 - provided update of new information just provided to me by Supt LEE. LEE advised the PM will be making a public announcement regarding the Emergency Measures Act in relation to demon
 - RCMP Federal Division has ordered the deployment of a TAC TROOP, level 4 on parliament hill. RCMP are chasing this down internally for further context, however, our Integrated Team has expressed concerns the impact such a deployment could have. More to follow once we know the full details

1514 Call ended.

1530 Teleconference - POIB + CIB

OPS - Mark PATTERSON + Ken BRVDEN

OPP Intel - Pat MORRIS, Brian BARKLEY, Jim WALKER

Analysts - Catherine PALERMO, Trish

D/Chief Trish FERGUSON

Brad COLLINS, Brian McDERMOTT, Randy GAYNOR

RCMP - Peter ~~_____~~ DM (not on the call)

OPS - Tim HODGSON

Travis WILKS, Rob FOURNIER, Kristen

Tina CHALK, Baldo NUCCIO, Larry HOSKINS

1536 - review of roles + responsibilities

- morris - OPS has investigations ongoing. OPP involved in intelligence - to assist Ottawa and to obtain more info re civil unrest. Also involved in crim. investigations
 - goal today is determine roles + respons. in relation to intel + investigations

- how does MORRIS assist Ottawa + counteract negative impact across province?

1538 PATTERSON - OPS - on intel side, sharing info on a daily basis. Request Tim Hodgson provide info

- main invest focus is 4 pillar approach:

- 1539 - he leads enforcement + separate investigation into leaders
- 3 individuals, looking to lay charges, unsure of most appropriate time.
 - he has talked w/ Brad COLLINS
- 1541 Other 2 pillars are - on the ground, high frequency arrest occurrences - managed by central investigations branch
- other is potential for mass detention, if incident command goes in that direction.
- 1542 COLLINS
- case managing probe into funds being funnelled to protestors
 - Give Send Go is gone from internet
 - bulk of money - over \$9 million
 - difficult to continue tracing
 - also \$1 million in bitcoin - cyberops tracing + analyzing
 - fractured, anonymous addresses
 - don't have ability to trace these funds yet.
 - rec'd update information, will check most recent Cierreport for info on bitcoin transfers
- 1545 Randy - at 1528, all tractors have left Hwy 402 -
- no info who put them there. Working w/ Crown Attorneys re charges.
- Intelligence Operations - ~~Mark (OPS)~~ Ken BRYDON, OPS
- 2 fold approach - 1 to help connect + close gaps locally;
 - real-time intel gathering to support operations in red zone + preparing for actions in near future.
 - Mark advises trying to get more information on 3 top infiltrators/influencers. Information to be shared w/ PLT to assist.

- 1548 MORRIS advises POIB will continue to feed intel for anything in redzone, or on ground
- OPP Intelligence - have been looking at this since 13 Jan. ~~From~~ Produced 24 reports. 3 tactical reports one on leadership, all have been provided to OPS
 - anything they can do going forward they will do.
 - significant open source collection, by impactful information has dried up - problematic - posturing by leaders.
 - Seeking other avenues.

1550 BARCLAY

- moving forward, Catherine + Irish have good handle on leadership.

1551 Catherine PALERMO

- noticed a change in messaging before arrived + when it arrived.
- info coming thru facebook
- as approached Jan 28+29, [REDACTED] suddenly got to forefront when got to ground - [REDACTED] also influencers.
- [REDACTED] distanced from core leadership, but still influential over larger group
- also a shift in messaging - [REDACTED] made strong statements re: Operation Bear Hug to compel govt to dissolve + demand removal of Trudeau
- called terrorist, insurgents - [REDACTED] emphasized their credentials towards reassuring protestors nothing is criminal, need to hold their ground

- 1555 - Negotiations between Mayor Watson + [REDACTED] - deal was brokered, but different factions + groups - a lot of byes in terms of group dynamics
- group in Ottawa has influence nationally.

1556 Such as Ottawa & Windsor

- whatever pending enforcement & pending arrest, need to maximize evidence collection & build on intel they have, need to collect as much evidence & intelligence as we can
- OPS BRYDON - following their org chart, very similar to OPP
 - 3/2 main organizers, very strong packages on.
 - ton of information - intel & evidentiary on other main players - Morazzo, Bulford, etc.
 - info needs to be passed on to colleagues.

1601 Operations Planning

D/Chief FERGUSON

- in process of transitioning ops planning to Leikin - BERNIER will be bringing all to Leikin site - should help w/ Integrated Comms plan.
- I advised
 - all we're doing here is in support of OPS
 - trying to leverage combined effort to develop every possible plan to action throughout this matter
 - measured approach
 - we haven't been drawn, but heavy focus on strategic communication
 - need to be able to pivot, but also give time for messaging to work.
 - no set time frame in terms of kinetic action
 - IC is doing assessment re: impacts
 - our goal is put it all before him so his decisions are well informed & intelligence lead.
- 1605 - POIB requests to be kept in loop.
 - advise everything co located here, you will be kept in loop.

1606 Inset

- engaged w/ Hendon for months
- also intel from CIG @ NCRC
- trying to make sure not duplicating efforts
- info comes thru municipal / OPP into PATS, then to INSET.
- financial side - they have capacity to look into that thru Terrorist Financing
- INV space is grey, difficult - what is hate crime & what is terrorist offence?
- 7 investigations ongoing in relation to Ottawa & thru out rest of Ontario
- will take on as much as they can.
- threshold of clear INSET mandate has not been reached, but they're not walking away.

1609 MORRIS asks if there's anything INSET / RCMP can do to identify main organizers?

- 1611 - As we move forward, in terms of provincial & national reach of these players, can we target possible conspiracy to commit murder?
- have been calls to "hit far & wide & push to their capacity."

1613 Ken BRYDEN - give him a call & they can discuss offline.

Mark PATTERSON - was that explored in Windsor?

- MORRIS doesn't know. May have been consulting.

1614 ²⁰ ~~BRENNAN~~ ^{TIM HODGSON} significant conversations w/ Crown Attorney & not there. Conspiracy component - evidence not @ that threshold.

1615 CHAIK - concurs, investigators round table would be helpful.

1616 Brad COUNS - initial step to consult crown on conspiracy - Crown in Ottawa is risk averse.

- 1617 - OPS has close relationship w/ Crown Attorney & has influence
- respectfully, don't think we need to override MAG authority.
- 1621 Call ended.
- 1622 Call to Pat MORRIS
- advise him re RCMP plan to deploy TAC Troop to Parliament Hill, in Level 2, ready for Level 4. RCMP here trying to deconflict this now.
- 1624 Will provide further details when available
- Call ended.
- 1646 LIE advises of ~~plan~~^{plan} Integrated Command plan -
- sending clear message, no overt police action
 - regular uniform
 - message scalable everyday, gets tougher everyday
 - at the end, people who are still there - then ~~the~~^{the} kinetic action.
 - RCMP Michèle PARADIS - real concerns about democratic process - getting parliamentarians in + out -
 - RCMP have assured we will assist them in that.
 - LIE advises if someone reaches in directly to advise Level 4 deployment
 - PARADIS said no one expected this to happen
 - I advise we're assessing every reaction
 - PARADIS advises POW units in Parliament all time, no one knows. If not needed, they don't get used
 - needs a plan if are needed.
- 1651 TETREAU says 2 things happened today (1) announced by Mayor (2) announce by PM
- has changed mood of protestors
 - next thing is POW team shows up, it may be seen as aggressive
 - advises they will be leaving bus & entering building

- 1653 PARADIS believes they are already there.
- this is in place. Orders were given
 - Mike O'BRIEN doesn't do this lightly, have faith in him
 - planning right now if those people watching on Wellington St, saw press conference, its too subtle
 - They know something is coming- social media traffic is down
 - Courts done, Emerson moving, they knew this was coming
 - Were planning for the worst without adding fuel to the fire
- 1655 TETREault - no one in Ops knew this
- message came out as urgent, Response Level 4, going to the Hill
- 1656 - advise I believe a liastn needed to integrated command
- our Pol capacity is low
 - taking a more relaxed approach, community policing
 - had we known, IC may have been able to pivot - we have nothing ready to back it up.
 - PARADIS - let us be that intermediary
 - already been deployed by the time we found out
 - all want a safe outcome.
- 1658 TETREault advises Gdd Commander cannot reach into Bronze & give orders.
- if happened in United Kingdom more than 3 commanders would be removed.
- 1659 PARADIS - next time this happens, please come down & see her, dont send an email
- I suggest we are up here. IC will be up here it needs to be a 2way street.

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1701 PARADIS leaves

Basso advises that OPS officers who have been on leave due to Covid measures have been spotted in the crowd pointing out Ucs

1708 ~~advise I told BEVER~~ dm

LUE, TETREAU, BASSO, SKINNER meet after.

- ask RCMP is this a go forward posture or just now?

- dont know

Request we connect w/ Rob BERNIER

- Provide SKINNER w/ BERNIER's number

- LUE advises that I need to speak to Trish Ferguson to figure out an end date.

— plan of community policing is gone; messaging been done today.

- SKINNER - messaging has been in media

- let them know this is coming

-advise I don't think they will care about injunction.

← SKINNER thinks some will leave after talking to us, some will leave after injunction

- TELEPHONE - any possibility we can wait till Tuesday morning?

- I would suggest no.

1716	SKINNER provides messaging that went out today
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- 1717 Planned for 3-5 days of scalable messaging.
SKINNER says we've been doing messaging since 28 Jan
- LUE says OPS wanted to use PLT & they couldn't
 - SKINNER advises all day tomorrow for messaging
- 1718 - Remind group of officers on Hull, showing UC officers - they will know we're coming.
TETREAU - no surprises here. Gradual messaging allows for psychological
- ~~SKINNER - all 3 levels go at 2m~~
- 1721 SKINNER - injunction gives us a leveraging message
LUE says this isn't the best time - ideally next Monday or Tuesday
- remind ultimately that decision is up to IC BERNIER
 - SKINNER - longer we leave it the more dug in they get - other protests shut down - do we want to give them another week to fortify?
- TETREAU - even if it makes us look inept, we should wait till Tuesday
- remind group we need to give IC our best advice.
 - SKINNER says teams are all at home resting.
 - all have to work all weekend, then work Tuesday.
 - 162 Pcu are in town ready to go.
 - SKINNER - Pcu need for weekend - want ^{am} need take a lot to spark something. Can't vest them over the weekend.
- 1725 TETREAU - enough cops in the city to manage the crowd. No public order required over the weekend.
- advise the whole dynamic has changed our posture
 - IC is being briefed on all plans
 - need to speak to Deputy FERGUSON
- annex*

1727	- need to present both sides to Rob BERNIER - advises he will present both sides - LUE requests to advise FERGUSON we will call @ 1815.
1729	Advise Deb PALMER - PM made his announcement - Federal RCMP deployed level 4 TAC to Hull - not forward facing - Ottawa Mayor negotiating w/crowd - pushing extras to Wellington - need a traffic/tow plan - people leaving causing greater congestion on Wellington - those who don't leave. - advised if want it done tonight, we'll get it tonight. - need to have plan 1st thing in morning, advise of requirements - she will send him a message - this needs to be an enhancement to what we've got - PALMER advises OPS got letter yesterday but didn't know what plan was - advise number moved & got closer to Wellington - issue is, RCMP TAC is there for the protection of MPs in + out - any deployment of hard TAC is going to cause a flare.
1735	Discuss comms w/ ^{Bill} John DIXON - get strat comms out so narrative is the same - Julie advise biggest challenge is what's going on @ executive level we're not being advised - Key messaging - don't know what it is, where it's coming from.

1737 SKINNER - what's your take on timing?

- advise going to be decided by external factors
- Chief giving statement tomorrow & no one knows what he's going to say
- Is deployment to Hill ongoing? It will enflame
- going to have to be positive action plan at some point.
- Resourcing needs to be clearly understood
 - Do we have enough?
 - POL w/uniform, what if we need them somewhere else?

SKINNER - are trucks consolidating on Wellington?

- go back to Rideau & Sussex, arrest

- take Sheriff to make announcement @ intersection we want to clear & start arresting.

1743 SKINNER

~~can't plan for this week, weekend~~ 2m

- Ottawa will have to set us plan take down piece, they plan the rest
- do they have a mass arrest plan? If no place to put arrestees, we can't go forward with plan.

1747 SKINNER advises if he can't get a hold of BERNIER tonight, they can't continue to plan tonight

- have not been provided a POL resource from Ottawa

1749 Is there value putting together an org chart, showing how this works under IMS structure, with Ure as Chief?

1754 - req assessment from everyone where we stand.

2m culleney

1811 Briefing w/ Rob BERNIER

- Planning group
- looking to take positive action.

Bernier advises:

- overall objective - following today's agree b/t Mayor + organization, number of trucks moved to W
- based on that, those remaining outside of Wellington - want action on - Wednesday

Phase 1

- PLT communication on ground - tomorrow morning
- later in day CorpComms line up w/ PLT + media release action taken if not moved

Phase 2

Wednesday - need a plan to take action against vehicles illegally parked

- work outside in on both sides
 - PLT still involved that day.
 - If refuse to move vehicle + driver there, arrest + tow vehicle
 - CIB working on layered arrest plan
 - evidence gathering
 - security thru POW
 - Tow aspect - SPRINGER has lined up traffic units to support ops
 - Also SPRINGER has arranged 34 heavytows
 - At this point warning, if not compliant, arrest + tow, security through POW
 - Ask BERNIER if intel helped form the decision on announcement
 - Not decision, agreement w/ Mayor not complied
 - Starting w/ low lying fruit - check for reaction
- 1818 - Advice BERNIER need to think about plan
- 3-5 days strategic messaging
 - announcement on Thu, EMCPA, Mayor's Intervention

1819	Do you have sound tactical advise
	- PLT
	- Pou
	- CIB
	- Legal
	- full agreement this would be right time to take action
	- ask if plan in place for Keeney + judicial orders
	- SPRINGER advises JP quick turnaround
	- fire has a quick tool to enter, no damage
1820	- Ask what his plan is for holding area?
	- Conversation had around table
	- Ask - will be a hard tow? Or voluntary move?
	- he advises its a criminal arrest + they will be going to jail
1821	SKINNER - what Pou resources are you looking for? They need advance notice
	- FLANNAGAN advises 1 extra section - OPS + one extra section - OPP taking a knee that day
	- ask again - is 2 sections enough?
	- SPRINGER advises only 8 vehicles
	SKINNER - what if this sparks an action in another part of city?
	- 62 traffic officers, plan in place if there is resistance
1824	Ask SPRINGER if he's made arrangement for traffic officers outside of this planning committee?
	- No. Request has gone out.
1825	- Ask - if we start positive action Wednesday, keep it moving or contain + hold?
	- SPRINGER maintenance day w/ OPP section
	- OPS + OPP sections there
	- Give you 24hr extension
	- want to be clear - not asking questions to change

your decision. Needs answers to support your decision

1827 SPRINGER advises PPS has 50 member section -
Could be utilized in Reserve or if can't get another
section

1829 SPRINGER advises Wednesday early enough in week
4 will be able to gauge blowback.

BERNIER - Pou strategy developed for weeked requires
a lot of resources - still requires approval from
Council.

1830

- BERNIER advises decision came down to sustainability

- Bank St + Kent St are new footprints

- changes the direction.

- what starting to tackle now, take action on lower
area

- Nicholas + Waller is first area

1832 TETRAULT - what signals from PLT that this is
going to work without setting other parts of city
off

- PLT - not a cohesive group @ Nich / Waller

- not part of larger group

- don't negotiate like the larger group

- this shouldn't inflame larger group

- TETRAULT - if PLT is comfortable, then maybe this
is the correct action

- a little earlier will give a bit of breathing room
& may see some movement out.

1835 TETRAULT - Pou advisors from Pou need

BERNIER - now feeding you information that
may change things

- 1836 - 3 separate areas - Why would we move on Wellington & not other 2?
- discussion received - groups on Bank + Kent are relatively militant, defiant. Should be something of consideration.

1837 BERNIER - thinks this will be a little more effective

- advised

- we need OPS input on all aspects
- need to look not just @ POU
- large # of members not deployed today
- need to ensure we have enough resources for any positive action

1837 BERNIER

- a sustainable stabilization plan in downtown core - strategically control - looking for innovative ideas

- will make all action plans more reasonable
- adv I agree, but this needs to happen in advance.
- guess that bodies we have deployed will be consumed by current footprint.
- SKINNER - if that's your objective, decide how many teams/day to do that & how many for weekend.

1841 Bernier is concerned if we don't get positive action, we'll be putting our members - will cause a lot of issues

- lockdown, compression, in it for long term

1842 Ask if PUT has worked on messaging? Gisele WALKER - quite a massive plan

- remind PUT is there, not here.
- this corp comms media person has been at the table - everything will be run by Jim Dixon & Julie Cairnagh

- 1844 - Bernier advises he thinks the injunction covers the City of Ottawa
- Welcomes us challenging him
 - advise we will challenge him, but will also support him.
- 1845 Meeting concluded.
- TAYLOR - ended meeting saying hes spent hours talking about it - planners have been here for a week wanting to talk about it.
- Ottawa owns the plan, Taylor help write it, but he doesn't know Ottawa enough to write it.
 - advise Bernier has expressed to me, concerns about Wellington plan - do you think still a viable option?
- SKINNER - whole plan is to reduce footprint. If theres still a large footprint, no point in it.
- If he wants to mitigate it by taking positive action, thats good.
- 1848 - advise
- dynamics of downtown Ottawa very different from Windsor.
 - Skinner advises this plan had been discussed 2 weeks ago - grab intersection watch for reaction.
 - from our perspective, we control resourcing - do we need additional resources besides POU?
- 1850 - advise PALMER this is why its so critical to have OPS in the room
- dont want to say were good, take positive action + need more officers
 - if risk is there, deploy more officers, even if sitting in a hotel room. There if needed.

- 1851 - advise group there was 27 police officers on the hull, pointing out UC's
- BASSO advises high level of stress - funding frozen.
 - I also reminded group of 3400 missing guns.
 - advise Taylor - if we need additional soft harts, get them
 - reach into Supt ABRAMS for additional resources
- 1855 - discuss going to Bronze, Silver, Gold commanders & advise of new development
- advise TAYLOR 300 Special Constables on standby
 - can use them to free up uniform members
- 1856 TAYLOR, SKINNER, TETRAULT go to discuss numbers.
- meeting concluded.
- 1940 TAYLOR advises:
- Avery advised better answer tomorrow re: staffing numbers
 - may also do strategic arrests
 - confirmed with Bill Dixon that Amy Cahn has not been communicating with him through Julie Cavanaugh.
- 1944 Teleconference with D/Chief Trish FERGUSON
- Phil LUE, Daina BASSO, Brad TAYLOR
 - ~~Frank~~ ^{Phil} held the entire team back
 - Rob gave us an overview
 - Being honest, announcement of Integrated Planning team, stood up this morning, still missing 3 cells from OPS
 - Robs decision, we will action it
 - We need OPS assistance.
 - cant be done tonight, being pushed to tomorrow for Wednesday action
 - Skinner actioning hubs for 40 resources tonight

- 1947
- here to support, we're not incident commanders
 - still parts of planning are not integrated
 - strategic comm - one sitting w/ IC, has not spoken to our people here.
 - requested assessment on resourcing before we leave.
 - [REDACTED] have been asking what we can forecast
 - don't want Ottawa to be under siege & have not have enough people.
 - we can construct traffic plan, but need SME's for Ottawa
 - positive action on Wednesday morning
 - Ferguson indicates RHEAUME is traffic guy
 - LUE - help me understand from tactical POV - why move Wednesday? Is there some impetus driving this?
 - "You guys are the first ones to tell me there is positive action for Wednesday"
 - advise her about actioned & scheduled for Nicholas & Waller.
 - sounds like they spent a lot of time planning this.
 - we need to be engaged in the planning cycle
 - don't want to be critical - know the pressure you're under. Want it to succeed & will do everything in our power to make it succeed.
 - 2 commissioners & Chief want report tonight
 - from unified command perspective - 3 of us need to present a united front
 - LUE has been busy w/ compromise @ Parliament Hill
 - a lot of things bearing down - took one of the

most brilliant plans I've ever seen & tried it on its head.

1953 - not going to second guess the IC. He said he's glad we challenged him. We will continue to challenge & also support.

1954 - Ferguson - not raising thru her. Today got mired in details

- Rob wants to make sure his eyes are on everything, but at ^{on some} ~~one~~ point nothing gets done.

- Did not share plans with her, but he is final decision maker.

- PSB wants her to make presentation on unified Incident Command.

- advise her we (OPP) do not discuss operational plans with any politician

1956 - advise her we started @ 0615 this morning.

- right now, 24 hr cycle ending, if the strategic objective was planning - part way there.

Strategic messaging - part way there

Resourcing - can't comment yet - need more OPS in planning cell - need to start mobilization around the province.

- advise her Skinner got POU mobilization plan.

1958 - told Rob this morning that POU requested 48 hrs to prepare. Skinner actioning that

- what kind of Overwatch? Tactical & ~~at~~ aerial?

- What resourcing do you require? for downtown?

- need to flood downtown if going to take positive action

- OPP has 1400 people ready.

- having dialogue w/ right people but can't action resource request tonight

- have requested POU to be here @ 0700 hrs

- 2001 Can't be making plans for Wednesday morning on Tuesday afternoon.
- hopefully whrest of team Integrating here tomorrow, we'll be able to ~~finish~~ complete.
- 2002 FERGUSON will be out here tomorrow morning
- something will be answered by having everyone here
 - will speak to Rob - getting pulled into the weeds.
 - LUE seems like we're rushing into something we're not prepared for.
 - If we poke bear on Wednesday and it blows up, what do we do?
 - Why now? What's changed? NRA
 - Are we doing it just to get it done before the weekend? Wrong reasons
- 2005 - LUE → We need to try to thin out the herd
- clearing trucks that have been sitting there 3 weeks
 - not just moving people. Still have to check all trucks & move it → have to check them first before move them
 - not trying to be alarmist. Gotta plan for worst possible scenario
- 2007 - at the end of the day, if we've got good reasons for a plan, we will support. But we will continue to challenge Rob.
- don't want another change. Want to ensure we're setting him up for success
 - hope there is no undue influence on him
- FERGUSON - Bernier mentioned a meeting w/ International Polu leads - Is this the same plan?
- advise her no. That was our original focus

- that was signed off on
- 2009 - Nobody from ORS was involved in Mayor's intervention
- Injunction in place - is it for the entire city or just named streets? - she ~~will~~^{is} will check the document.
 - when she comes over tomorrow, 3 of us sit down & discuss strategic objectives
 - PLT messaging being done by BERNIER's team.
 - Our corporate comms back @ 0700hrs.
 - Need to make sure we're all on the same page & our organizations know that direction
- 2012 - agree to meet @ 0700hrs
- call ended.
- 2018 - meeting with:
- LUE
 - SKINNER
 - BASSO
 - TAYLOR
 - TETREAU
- today started as an effective strategic communication day
 - lacking w/ traffic
 - now Pol will be integrated - just funding out @ 2000hrs
 - need to plan/processing/etc.
 - all need to be actioned tomorrow
 - sounds like some planning & outreach done by SIC that we weren't aware of.
 - he needs to set commanders intent.
 - we need to challenge him.
 - are we in a good place to send everyone home?
 - call it.

- 2023 Require RCMP commoperson tomorrow
- Darwin wonders if Federal Partners should come to 0700 meeting for transparency?
 - No. Have our meeting so that we are clear.
 - After we are clear, we will brief them.
- 2025 Emergency Act not invoked - has to be approved by House + Senate
- can it be backdated?
 - takes 4 members + PM to invoke, 7 days to report it to parliament. Immediately enforceable.
 - If not ratified by Parliament + Senate, it can be revoked within 10 days.
- 2030 Skinner - 50PS members expressed how grateful we are here. Advised they feel supported.
- released planning team.

[Signature]
27 Feb 2022

[Signature] started new log book. #2